

# Self-assessment of Nuclear Security Risks

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## Show you:

- **how** URENCO does risk assessment

## Explain to you:

- **why** URENCO chose this approach

## Share with you:

- the **advantages** that URENCO sees

# URENCO's BUSINESS



# URENCO's FACILITIES



# FACTS & FIGURES



## Market share

23 % worldwide

## Headcount

887 FTE's

## Net Profit

€ 239 million

## Production capacity

- 11,100 tSWU/a

# RISK BASED APPROACH?

If you know your enemy and yourself,  
you need not fear a thousand battles.



General Sun Tzu, 400 - 320 BC

# BALANCE

There need to be a balance between risk and countermeasures



*Example: financial risks were not understood, no effective countermeasures were implemented*

# URENCO's CHOICE



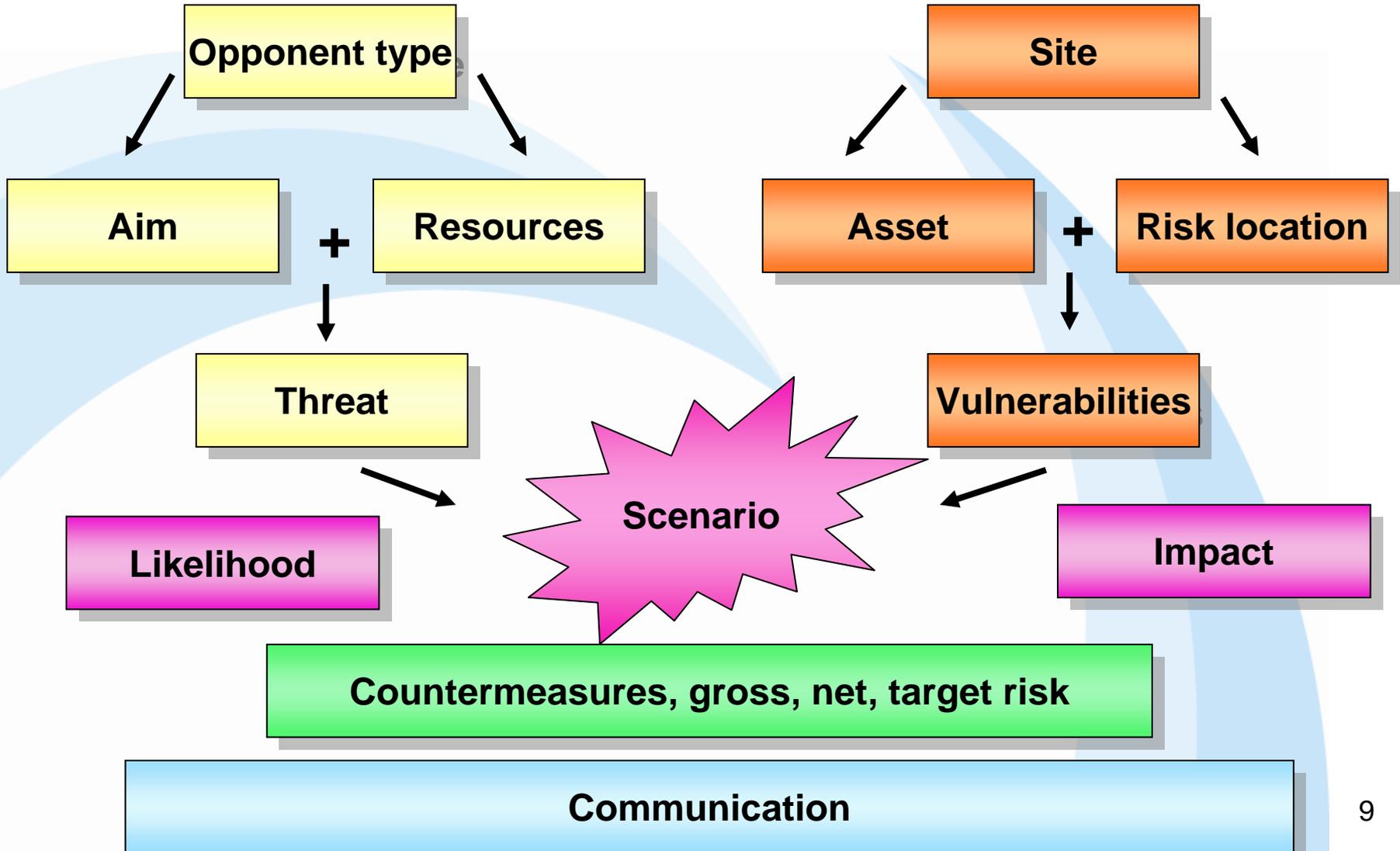
## URENCO's needs

1. Balanced risks and countermeasures
2. Understandable method and outcome
3. Effective communication of risk

## URENCO's choice

1. Compile "own" risk model
2. Generic for all business risks
3. Supported by easy tool (MS Excel)

# RISK MODEL



- For all business processes:

$$\text{Risk} = \text{likelihood} \times \text{impact}$$

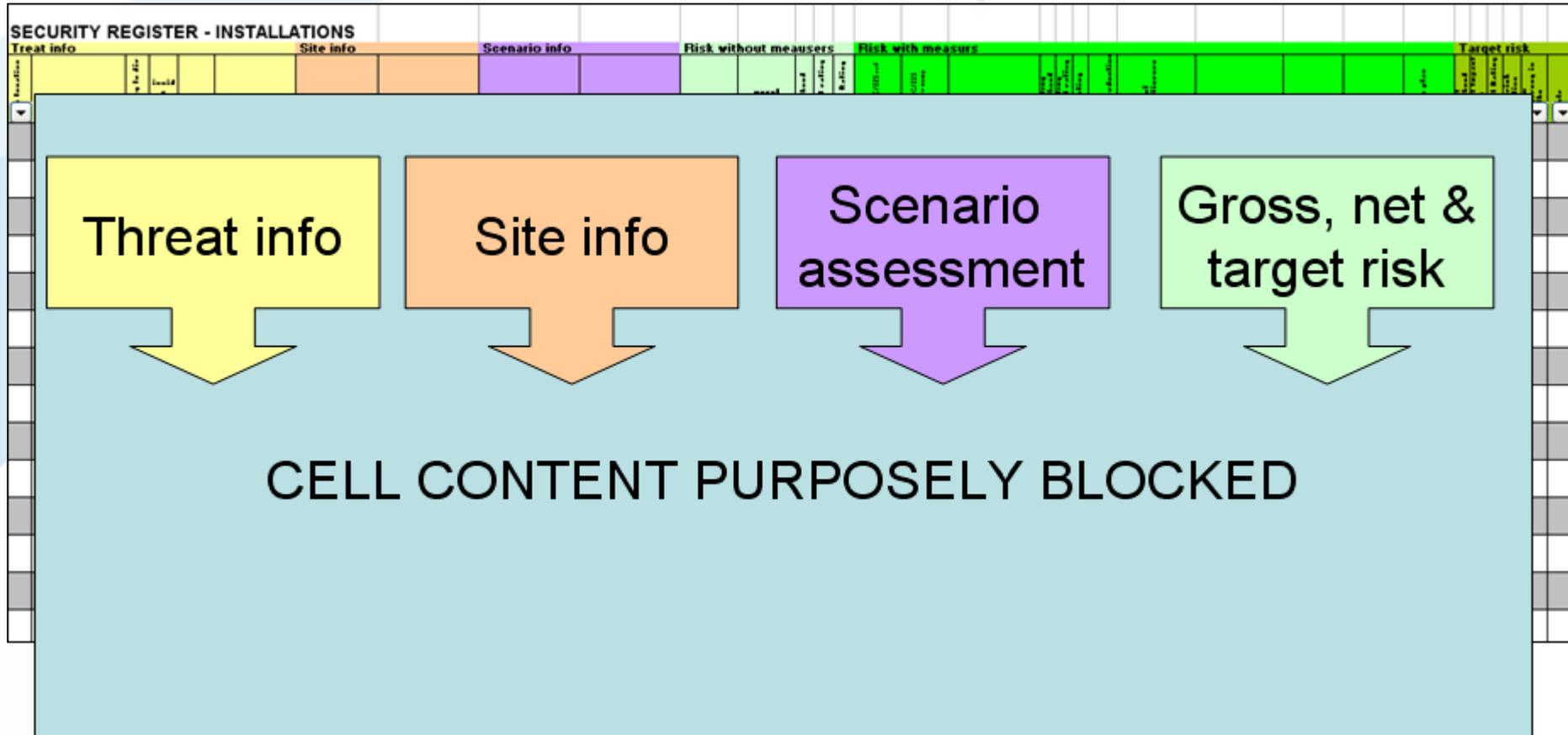
- Generic, normalized scoring
- Likelihood matrix
- Business impact matrix
- 5 - point scale

# BUSINESS IMPACT MATRIX



Consequence (C- Value)	Insignificant (1)	Minor (2)	Moderate (3)	Major (4)	Catastrophic (5)
Area	<p>IMPACT SCORE 1 - 5</p> <p>DIFFERENT ASPECTS</p> <p>CELL CONTENT PURPOSELY BLOCKED</p> <p>CELL CONTENT WOULD GIVE EXAMPLES OF IMPACTS FOR DIFFERENT ASPECTS</p>				
<i>Financial Impact p.a.</i>					
<i>On time delivery performance to customers</i>					
<i>Quality</i>					
<i>Health, Safety</i>					
<i>Environment</i>					
<i>Security / Safeguards</i>					
<i>Communication / Reputation</i>					
<i>Management effort</i>					

# RISK REGISTER



# RISK MATRICES

## IMPACT

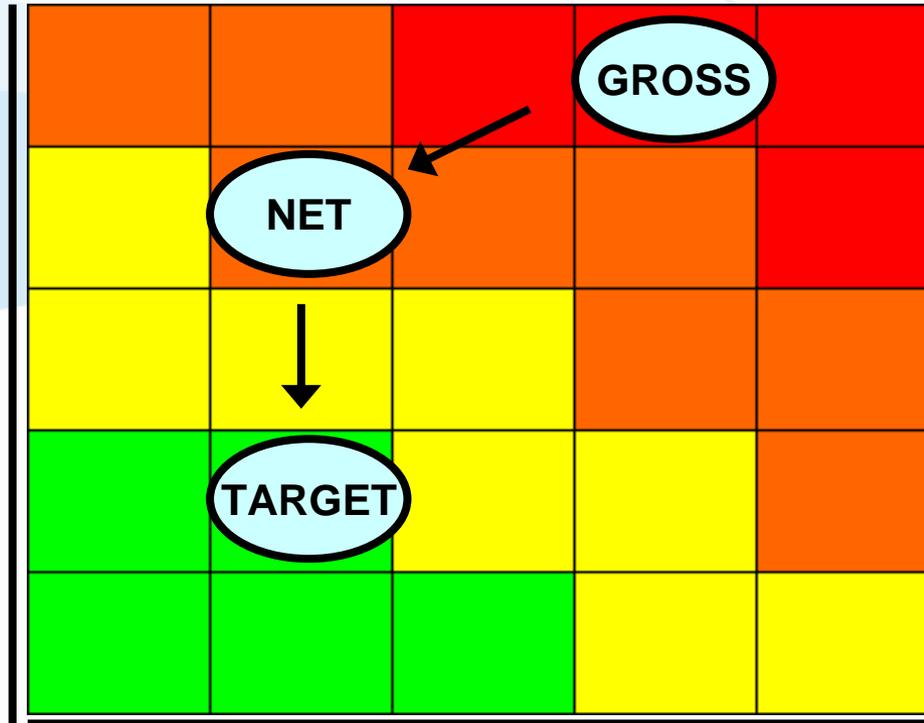
Catastrophic

Major

Moderate

Minor

Insignificant



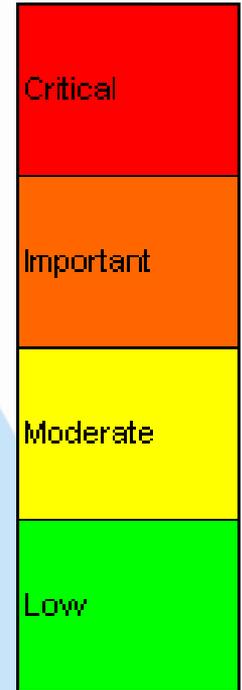
Rare

Unlikely

Possibly

Likely

Almost certain



## LIKELIHOOD

# SUMMARY

## HOW?

- URENCO risk model
- Generic for all business processes

## WHY ?

- Balanced risks and countermeasures
- Easy to use method

## ADVANTAGES?

- Communication of risk
- Broad acceptance for security measures

**Thank you for your attention!**

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